



Each year, the accomplishments of one board set a new standard for chiropractic regulation.

They become a model for other boards while protecting the health, safety and welfare of the public. They set ambitious goals, and they achieve them.

The FCLB's recognition for outstanding regulatory board is named in honor of two wise and compassionate regulators, Dr. Earl L. Wiley of Ohio and Dr. Gary Pennebaker of Minnesota.

Their desire to protect patients through responsible governance is reflected by many of you and especially by this year's winner.

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As regulators, we frequently remind each other how important it is to keep our focus on public protection, not professional promotion.

In truth, though, the best regulators know that putting patients first benefits the profession as much as it does the public.

Just as patient health comes from a partnership between the patient and the practitioner, so public safety can best be achieved when the regulator has the goodwill and cooperation of the regulated.

This year's Outstanding Board honoree has taken the next step in partnering for public protection.

This board theorized that when licensees are engaged in their own oversight, they become invested in its success. They speculated that a board free from the favoritism of politics might be a board free to focus on their mission.

And they imagined that a board that listens to the needs of its licensees is a board that can work with the profession for the overall health and safety of the public.

And it appears that this board was right.

By pushing for the legislative change that creates a board elected by licensees rather than appointed by governors, this board reimagined itself as a team of qualified individuals invested in and accountable to the broader healthcare community and the patients they serve.

By prioritizing patient needs, this board responded to the unprecedented demands on healthcare providers and adapted by passing emergency rules that allowed flexibility while maintaining high standards of patient protection.

And by actively participating in the larger chiropractic regulatory community, this board demonstrated its commitment to learning, building, and improving their tools for the safety and care of the public they serve.

It gives me great pleasure to congratulate the FCLB's 2022 Pennebaker Wiley Outstanding Regulatory Board Award winner:

**The Alabama State Board of Chiropractic Examiners**

